Scott P. Johnson, Director

M I S S I O N

o manage, protect and report on the City of San José's financial resources to enhance the City's financial condition for our residents, businesses and investors

## City Service Area

### **Strategic Support**

### Core Services

### **Debt and Risk Management**

Provide cost effective financing and insurance coverage for the City's capital assets

#### **Disbursements**

Facilitate timely and accurate payment of the City's financial obligations

#### **Financial Reporting**

Provide accurate and meaningful reporting on the City's financial condition

### **Purchasing and Materials Management**

Purchase and provide quality products and services in a cost-effective manner

#### **Revenue Management**

Collect and invest the City's resources to enhance the City's financial condition

**Strategic Support:** Analytical Support, Budget/Fiscal Management, Human Resources Management, Contract Administration, and Administrative Support

### **Department Budget Summary**

		2003-2004 Actual 1	•	2004-2005 Adopted 2		2004-2005 Forecast 3	:	2005-2006 Adopted 4	% Change (2 to 4)
Dollars by Core Service									
Debt and Risk Management	\$	1,289,554	\$	1,212,668	\$	1,234,307	\$	1,234,307	1.8%
Disbursements	•	1,382,808	·	1,513,192	,	1,642,336	•	1,642,336	8.5%
Financial Reporting		1,455,151		1,611,550		1,662,229		1,569,819	(2.6%)
Purchasing and Materials  Management*		-		-		2,471,805		2,471,805	N/A
Revenue Management		4,038,655		4,902,140		4,880,038		5,243,438	7.0%
Strategic Support		1,608,102		1,378,929		1,443,287		1,372,617	(0.5%)
Total	\$	9,774,270	\$	10,618,479	\$	13,334,002	\$	13,534,322	27.5%
Dollars by Category Personal Services									
Salaries/Benefits	\$	9,078,667	\$	9,277,094	\$	11,814,780	\$	11,651,700	25.6%
Overtime		9,798		51,304		61,544		61,544	20.0%
Subtotal	\$	9,088,465	\$	9,328,398	\$	11,876,324	\$	11,713,244	25.6%
Non-Personal/Equipment		685,805		1,290,081		1,457,678		1,821,078	41.2%
Total	\$	9,774,270	\$	10,618,479	\$	13,334,002	\$	13,534,322	27.5%
Dollars by Fund									
General Fund	\$	7,778,403	\$	8,232,888	\$	9,611,123	\$	9,773,059	18.7%
Airport Maint & Opers		44,973		57,413		91,808		91,808	59.9%
Community Dev Block Grant		164,719		168,898		170,858		170,858	1.2%
Conv & Cultural Affairs		38,997		40,628		41,145		41,145	1.3%
Integrated Waste Mgmt		985,870		1,278,751		1,552,374		1,552,374	21.4%
Low/Mod Income Hsg		158,851		170,368		173,361		173,361	1.8%
Muni Health Svcs Program		28,314		29,052		29,197		30,325	4.4%
PW Program Support		-		-		-		37,256	N/A
Sewer Svc & Use Charge		440,897		528,525		580,302		580,302	9.8%
SJ/SC Treatment Plant Oper.		18,977		22,352		134,303		134,303	500.9%
Stores		-		-		949,531		949,531	N/A
Capital Funds		114,269		89,604		-		-	(100.0%)
Total	\$	9,774,270	\$	10,618,479	\$	13,334,002	\$	13,534,322	27.5%
Authorized Positions		110.00		105.00		134.00		132.00	25.7%

<sup>\*</sup> For 2005-2006, the Purchasing and Materials Management Core Services were consolidated and transferred from the General Services Department as part of a Strategic Support CSA reorganization.

### **Budget Reconciliation**

(2004-2005 Adopted to 2005-2006 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2004-2005):	105.00	10,618,479	8,232,888
Base Adjustments			
One-Time Prior Year Expenditures Deleted			
Business Information Management System Program		(200,000)	(200,000)
Business Tax Amnesty Program		(228,400)	(228,400)
One-time Prior Year Expenditures Subtotal:	0.00	(428,400)	(428,400)
Technical Adjustments to Costs of Ongoing Activities			
Salary/benefit changes and the following		425,200	284,691
position reallocations:			
- 1.0 Account Clerk to Sr. Account Clerk			
- 1.0 Analyst to Financial Analyst			
<ul> <li>1.0 Division Manager to Administrative Manager</li> </ul>			
<ul> <li>1.0 Senior Accountant to Supervising Accountant</li> </ul>			
- 1.0 Senior Buyer to Senior Analyst			
<ul> <li>1.0 Warehouse Worker to Deputy Director of Purchasing</li> </ul>			
Transfer Purchasing and Materials Management	27.00	2,566,496	1,317,296
Function from General Services:			
1.0 Mail Processor, 1.0 Senior Office Specialist, 1.0 Senior			
Account Clerk, 4.0 Warehouse Worker I, 6.0 Warehouse			
Worker II, 1.0 Senior Warehouse Worker, 1.0 Central Service			
Supervisor, 1.0 Warehouse Supervisor, 6.0 Buyer, 1.0 Senior			
Buyer, 2.0 Senior Analyst, 1.0 Division Manager,			
<ul><li>1.0 Administrative Manager</li><li>Addition of 1.0 Senior Accountant for Team San José</li></ul>	1.00	99,194	00.404
oversight	1.00	39,194	99,194
Transfer of 1.0 Sr. Office Specialist from Environmental	1.00	68,917	0
Services Department for cashiering services	1.00	00,817	U
Accounting treatment of capital resources from direct		0	93,286
charge to overhead		3	00,200
Accounting treatment of Airport resources from direct		0	11,859
charge to overhead		•	,500
Changes in overhead costs		(15,193)	0
Changes in vehicle maintenance and operations costs		(691)	309
Technical Adjustments Subtotal:	29.00	3,143,923	1,806,635
2005-2006 Forecast Base Budget:	134.00	13,334,002	9,611,123

### **Budget Reconciliation (Cont'd.)**

(2004-2005 Adopted to 2005-2006 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved			
Financial Reporting			
Strategic Support CSA			
Financial Reporting Staffing	(1.00)	(92,410)	(93,538)
Financial Reporting Subtotal:	(1.00)	(92,410)	(93,538)
Revenue Management Strategic Support CSA			
Rebudget: Business Tax Amnesty Program		228,400	228,400
Rebudget: Business Information Management System Lead Project		135,000	135,000
Revenue Management Subtotal:	0.00	363,400	363,400
Strategic Support Strategic Support CSA			
Financial Services Staffing and Funding Shift	(1.00)	(70,670)	(107,926)
Strategic Support Subtotal:	(1.00)	(70,670)	(107,926)
Total Investment/Budget Proposals Approved	(2.00)	200,320	161,936
2005-2006 Adopted Budget Total	132.00	13,534,322	9,773,059

# **Departmental Position Detail**

Position	2004-2005 Adopted	2005-2006 Adopted	Change
Account Clerk II	11.00	10.00	(1.00)
Accountant II	17.00	16.00	(1.00)
Accounting Technician	10.00	10.00	*
Administrative Manager	0.00	2.00	2.00
Administrative Officer	2.00	2.00	-
Analyst II	3.00	2.00	(1.00)
Buyer II	0.00	6.00	6.00
Central Services Supervisor	0.00	1.00	1.00
Deputy Director	3.00	4.00	1.00
Director of Finance	1.00	1.00	-
Financial Analyst	5.00	6.00	1.00
Insurance Analyst	1.00	1.00	-
Investigator Collector	13.00	13.00	_
Mail Processor	0.00	1.00	1.00
Office Specialist	6.00	6.00	_
Principal Account Clerk	3.00	3.00	-
Principal Accountant	2.00	2.00	_
Principal Office Specialist	1.00	1.00	_
Program Manager II	1.00	1.00	_
Senior Account Clerk	16.00	18.00	2.00
Senior Accountant	3.00	3.00	-
Senior Analyst	1.00	4.00	3.00
Senior Investigator Collector	2.00	2.00	-
Senior Office Specialist	0.00	2.00	2.00
Senior Warehouse Worker	0.00	1.00	1.00
Staff Specialist	2.00	1.00	(1.00)
Staff Technician	1.00	1.00	-
Supervising Accountant	1.00	2.00	1.00
Warehouse Supervisor	0.00	1.00	1.00
Warehouse Worker I	0.00	4.00	4.00
Warehouse Worker II	0.00	5.00	5.00
Total Positions	105.00	132.00	27.00